2019 INSURANCE ADVISORS' REPORT CARD

How advisors rated their firms

| | Dedicated sales agencies | | | | | | | | _ | |
|--|----------------------------|-----------------------|---|-------------------------------------|-----------------------|------------------|---------|------------------------|-----------------------------|----------------------------|
| | | | | PPGA* Managing general agencies | | | | | | |
| | Freedom 55 Financial | RBC Life Insurance | Sun Life Financial Distributors (Canada) | Great- West Life Assurance | Financial Horizons | Hub Financial | IDC WIN | PPI Manage- ment | Perform- ance average | Import- ance average |
| Number of advisors surveyed per insurance agency | 50 | 50 | 50 | 50 | 40 | 40 | 40 | 50 | | |
| Firm's/MGA's total compensation | 7.2 | 7.1 | 7.8 | 8.0 | 8.7 | 8.8 | 9.6 | 9.1 | 8.3 | 9.0 |
| Firm's/MGA's rewards/recognition program | ↑ 7.4 | ₩ 7.1 | ↑ 7.8 | N/A | 8.4 | 7.7 | ↑ 9.4 | 8.3 | 8.0 | 6.7 |
| Technology tools & advisor desktop | 6.5 | 7.7 | ₩ 7.7 | ↑ 6.1 | 7.8 | 7.7 | 8.5 | 8.9 | 7.6 | 9.1 |
| Adequacy of your firm's/MGA's contact management systems | ↑ 7.0 | 7.8 | 8.2 | N/A | 7.8 | 7.5 | 8.2 | 8.3 | 7.8 | 8.9 |
| Support for mobile technology & the mobile advisor | 7.3 | 8.4 | ↑ 7.6 | ♠ 6.5 | ↑ 7.6 | N/A | 8.6 | 8.4 | 7.8 | 8.3 |
| Firm's support for using social media | ♦ 5.5 | 7.6 | 7.3 | 5.3 | 5.9 | N/A | 8.0 | 7.6 | 6.7 | ♦ 6.7 |
| Back office & administrative support for: | | | | | | | | | | |
| New business (application processing) | 6.6 | 7.0 | 7.2 | ↑ 6.6 | 8.8 | 8.3 | 9.3 | 8.7 | 7.8 | 9.6 |
| In-force policy owner services | 7.1 | 7.8 | 7.6 | ↑ 6.8 | 8.7 | 8.5 | 8.9 | 8.8 | 8.0 | 9.2 |
| Commissions support | 7.0 | 7.7 | 8.0 | 7.1 | 8.7 | 7.9 | 9.2 | 9.3 | 8.1 | 9.0 |
| Firm's marketing support for advisor's practice | ₩ 5.6 | 7.2 | 6.8 | ₩ 5.9 | 7.4 | ₩ 6.9 | ♠ 8.8 | 8.9 | ₩ 7.2 | 8.0 |
| Client account statements | ₩ 6.9 | 8.5 | 7.2 | 7.0 | | | | | 7.4 | 8.5 |
| Online account access for clients | ↑ 7.0 | N/A | ↑ 8.8 | 7.0 | | | | | ↑ 7.6 | 8.4 |
| Ongoing training | 7.7 | 8.4 | 7.6 | 7.3 | 8.7 | 8.8 | 9.4 | 9.5 | 8.4 | 8.7 |
| Your branch manager/MGA's sales director or regional sales manager | 8.0 | ₩ 8.1 | ↑ 7.8 | 7.6 | 9.0 | 8.9 | 9.2 | 9.4 | 8.5 | 8.7 |
| Support for dealing with changes in the regulatory environment | 7.7 | 8.4 | 7.7 | 8.0 | 8.6 | 8.4 | ♠ 9.5 | 9.2 | 8.4 | 9.2 |
| Firm's/MGA's succession/retirement program for advisors | 8.0 | 8.7 | ↓ 7.9 | ♠ 8.2 | 8.0 | 8.6 | 8.9 | 8.7 | ↑ 8.4 | ₩ 8.5 |
| Products & support for high net-worth clients | 7.7 | N/C | 8.0 | 7.9 | 8.5 | N/C | 9.3 | 9.6 | 8.5 | 9.0 |
| Support for developing a financial plan for clients | ₩ 7.0 | N/C | 8.1 | ₩ 5.5 | N/C | N/C | 9.3 | N/C | 7.5 | 9.0 |
| Support for developing an investment plan for clients | 7.6 | N/C | 7.3 | ↑ 7.6 | N/C | N/C | 9.0 | N/C | 7.9 | 8.9 |
| Support for wills and estate planning | ₩ 6.0 | N/C | 7.5 | ₩ 5.8 | N/C | N/C | N/C | N/C | N/C | N/C |
| Support for tax planning | ₩ 6.2 | N/C | 7.3 | 6.8 | N/C | N/C | N/C | N/C | N/C | N/C |
| Support for insurance planning | 8.5 | N/C | ↑ 8.9 | 8.1 | 8.9 | ₩ 8.3 | ♠ 9.5 | 9.4 | 8.8 | 8.9 |
| Bringing new investment products to market | ↑ 6.8 | ↑ 8.1 | 7.4 | ♠ 6.9 | | | | | ↑ 7.3 | 8.0 |
| MGA's help in positioning a product | | | | | 8.7 | ₩ 8.0 | 9.3 | 8.9 | 8.7 | 8.7 |
| Quality of firm's/MGA's product offering | 7.9 | 8.1 | 8.4 | 7.8 | 9.4 | 9.3 | 9.5 | 9.4 | 8.7 | 9.4 |
| Firm's/MGA's stability | ♠ 8.2 | ₩ 8.9 | 9.4 | 8.2 | 8.8 | 9.4 | 9.7 | 9.6 | 9.0 | 9.3 |
| Firm's/MGA's strategic focus | 7.3 | 8.4 | 8.0 | ↑ 7.5 | 8.4 | 8.5 | 9.4 | 9.3 | 8.3 | 8.7 |
| Firm's effectiveness in keeping advisors informed | 7.5 | 8.4 | 7.6 | ↑ 7.2 | 8.6 | 8.6 | 9.5 | 9.3 | 8.3 | 9.0 |
| Firm's receptiveness to advisor feedback | 6.7 | 7.6 | 6.9 | ↑ 7.2 | ↑ 9.3 | 8.1 | 9.4 | 9.3 | 8.0 | 8.9 |
| Firm's corporate culture | ↑ 7.2 | 8.5 | 7.8 | ↑ 7.3 | | | | | ↑ 7.7 | 8.6 |
| Firm's reputation with clients and/or prospective clients | 7.7 | 8.7 | 8.9 | 8.1 | | | | | 8.3 | 9.2 |
| Firm's/MGA's ethics | ₩ 8.4 | 9.2 | 9.1 | 9.1 | 9.4 | 9.6 | 9.7 | 9.8 | 9.3 | 9.7 |
| Freedom to make objective product choices for clients | 7.8 | 9.3 | ↑ 8.4 | 9.5 | 9.7 | 9.8 | 9.9 | 9.9 | 9.3 | 9.7 |
| Firm's/MGA's delivery on promises | 7.2 | 8.2 | 8.0 | 7.1 | 9.0 | 8.9 | 9.7 | 9.5 | 8.4 | 9.4 |
| Advisor's relationship with compliance department | 8.5 | 9.3 | 8.3 | ↑ 9.2 | | | | | 8.8 | 9.1 |
| MGA's support in relation to the compliance regime | | ar 2014 (2003) | ACTION 1 | | 9.1 | 8.9 | 9.6 | 9.1 | 9.2 | 9.5 |
| IE Rating (Average of all categories) | 7.3 | 8.2 | 7.9 | 7.3 | 8.5 | 8.5 | 9.2 | 9.1 | 8.2 | |
| Overall rating by advisors | 7.5 | 8.4 | 8.0 | 7.7 | 8.9 | 8.7 | 9.6 | 9.4 | 8.5 | |

^{*} Personal producing general agency

Two separate surveys were used to conduct the research: one for dedicated sales agencies and the personal producing general agency; the other for the independent sales agencies. Blank

spaces indicate that the question was not asked of advisors at those firms.

All scores are based on a scale of 0 to 10

last year. The "IE rating" is an average of all of a company's category scores, excluding the

"overall rating by advisors"

Numbers in GREEN or in a GREEN BOX

indicate a score has increased by at least 0.5 of a point from last year. Numbers in RED or in a RED BOX indicate a score has decreased by at least 0.5 of a point from

scores in a given category and averages them together. You can check to see if a company is above or below the average.

The "overall rating by advisors" is the

rating advisors gave their firm as a whole

The "performance average" tallies all the

The "importance average" tallies all the importance scores in a given category and averages them together. It is intended to

measure how important advisors think a report card category is to their business.

N/A means a category does not apply to a company; N/C means the category is not calculable because not enough advisors rated it to produce a reasonable sample.

Source: Investment Executive research